| | Community Work Plan Review Form | | |
|---|--|--|--|
| | 2018 Annual Work Plan | | |
| Vision Statement | Our vision is to create a vibrant destination that breaths life and diversity into our downtown. | | |
| Mission Statement It is our mission to provide a premier destination where individuals, families and businesses can thrive by preserving historic connectivity through a variety of opportunities. | | | |
| | Transformation (implementation) Strategies | | |
| ransformation (implement | ration) Strategy #1: | | |
| Create Econ | omic Development initiatives to encourage business growth and development. | | |
| ransformation (implement | | | |
| | Improve aesthetics of the Central Business District | | |
| | | | |
| | Strategy #3: | | |
| | GOAL: Successful implementation of Master Plan items. | | |
| | | | |
| | Top Priorities for Year 2018 | | |
| Status: Achieved In Progress | Stalled Goal(priority) #1 | | |
| Achieved | Main Street and DDA Board were able to award three central business district businesses in various grant forms: Façade, EIG and BOOST | | |
| | Goal(priority) #2 | | |
| Achieved | Issued final payment to KLC Studios for the completion of the Gold Miner Statue to be finished Summer of 2019. | | |
| | Goal(priority) #3 | | |
| In Progress | The gateway/directional signs design company were issued majority payment to complete new signage Summer of 2019. | | |
| Comments on Goal/Priorit | y Status | | |
| Very productive year f enhance the look and ap | or Main Street as we were able to issue grants (most \$\$ in the history of VRMS) to further peal of our central business district, which were able to expand that district in 2018 as well. | | |
| | | | |
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Strategy #1

Transformation (implementation) Strategy: High Impact Long Lasting

GOAL: Create economic development initiatives to encourage business growth and recruitment.

OBJECTIVE: Market and promote BOOST Grant to help facilitate business expansion and recruitment.

| Status | Task | Responsible Party | Cost | Funding Source | Time Line | 4-Point Category |
|----------|--|-------------------|------------|----------------|-------------|------------------|
| Complete | Awarded Uncorked on Main (Three Faucet Tower) BOOST Grant | Main Street | \$786.00 | Main Street | Winter 2018 | Eco Vitality |
| Ongoing | Southern Homes & Land Realty -EIG Grant | Main Street | \$2,500.00 | Main Street | Spring 2019 | Design |
| Ongoing | Southern Homes & Land Realty - FAÇADE Grant | DDA | \$5,000.00 | DDA | Spring 2019 | Design |
| Complete | Reconstructed Gold Nugget Tower for Annual Gold Nugget Drop (NYE | City | \$13,000 | City | Winter 2018 | Design |
| | | | | | | |
| | | | | | | |
| | | | | | | |

| Partner Involvement | | | | |
|---|---------------|------------------|--|--|
| Agency Name Primary Contact Level of Commitment | | | | |
| Downtown Development Authority | Janet Chumley | Funding | | |
| City of Villa Rica | Tom Barber | Planning/Funding | | |

Synopsis of Activity: Main Street and Downtown Dvelopment Authority were able to award three grants in the Central Business District totaling \$8286.00 in various grants.

| entral Business District |
|--------------------------|
| .€ |

| Status | Task | Responsible Party | Cost | Funding Source | Time Line | 4-Point Category |
|----------|-----------------------|-------------------|----------|----------------|-------------|------------------|
| Complete | Gold Miner Statue | City | \$44,000 | City | Summer 2019 | Design |
| Complete | "We Are VR" Sculpture | Main St | \$1,500 | Main St | Fall 2018 | Design |
| | | | | | | - |
| | | | | | | |
| | | | | | | |

| Partner Involvement | | | |
|---------------------|---------------------|--|--|
| Primary Contact | Level of Commitment | | |
| Janet Chumley | Funding | | |
| | | | |
| | Primary Contact | | |

Synopsis of Activity: Villa Rica Main Street partnered with the College and Career Academy North Campus (FFA Dept) to create a public art piece to be placed in front of our MILL Amphihiteater. The goal moving forward is to have more art in our downtown to enhance the look and character.

| | | Strategy #3 | | | | |
|-----------------------------|---|---|--|---|--|---------------------------|
| Transformatio | n (implementation) Strategy: | | | | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| | Develop foundational strategie | es to help facilitate imple | mentation of M | aster Plan Projects | | |
| | | sful implementation of N | | | | |
| | GOAL. Succes | Sidi illiplementation or i | | | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| | OBJECTIVE: Develop funding m | echanisms to help move | Master Plan pro | jects to completion | | |
| | | | garden at a total control of the form of the first of the | *************************************** | *************************************** | |
| | | | | | | |
| | | | | | | |
| Deliver de | sign plans for crosswalks at Lanier/S | tonewall intersections; b | | ing and new public p | arking signage | |
| Status | Task | Responsible Party | Cost | Eurodina Course | Time Line | |
| Jedeus | | | COSE | Funding Source | Time Line | 4-Point Category |
| | | | | | TBD | |
| On hold | Welcome Center | MS/City/DDA | \$450,000 | General Fund | | Economic Vitality |
| | | | | | | |
| On hold In Progress | Welcome Center Gateway & Directional Signs | MS/City/DDA DDA | \$450,000 \$680,000 | General Fund DDA | TBD Summer 2019 | Economic Vitality Design |
| On hold | Welcome Center | MS/City/DDA | \$450,000 | General Fund | TBD | Economic Vitality |
| On hold In Progress | Welcome Center Gateway & Directional Signs | MS/City/DDA DDA | \$450,000 \$680,000 | General Fund DDA | TBD Summer 2019 | Economic Vitality Design |
| On hold In Progress | Welcome Center Gateway & Directional Signs | MS/City/DDA DDA | \$450,000 \$680,000 | General Fund DDA | TBD Summer 2019 | Economic Vitality Design |
| On hold In Progress | Welcome Center Gateway & Directional Signs | MS/City/DDA DDA | \$450,000 \$680,000 | General Fund DDA | TBD Summer 2019 | Economic Vitality Design |
| On hold In Progress | Welcome Center Gateway & Directional Signs | MS/City/DDA DDA | \$450,000 \$680,000 | General Fund DDA | TBD Summer 2019 | Economic Vitality Design |
| On hold In Progress | Welcome Center Gateway & Directional Signs | MS/City/DDA DDA | \$450,000 \$680,000 | General Fund DDA | TBD Summer 2019 | Economic Vitality Design |
| On hold In Progress | Welcome Center Gateway & Directional Signs | MS/City/DDA DDA City | \$450,000 \$680,000 \$125,000 | General Fund DDA | TBD Summer 2019 | Economic Vitality Design |
| On hold In Progress | Welcome Center Gateway & Directional Signs Streetscape Improvement | MS/City/DDA DDA City Partner Involveme | \$450,000 \$680,000 \$125,000 | General Fund DDA SPLOST | TBD Summer 2019 TBD | Economic Vitality Design |
| On hold In Progress | Welcome Center Gateway & Directional Signs Streetscape Improvement Agency Name | MS/City/DDA DDA City Partner Involveme Primary Co | \$450,000 \$680,000 \$125,000 nt | General Fund DDA SPLOST Level of Co | TBD Summer 2019 TBD | Economic Vitality Design |
| On hold In Progress On hold | Welcome Center Gateway & Directional Signs Streetscape Improvement | MS/City/DDA DDA City Partner Involveme | \$450,000 \$680,000 \$125,000 nt ontact ber | General Fund DDA SPLOST | TBD Summer 2019 TBD TBD mmitment 0,000 | Economic Vitality Design |

Synopsis of Activity: *Please note the City of Villa Rica is undergoing major water and sewer issues in an effort to replace outdated pipes (downtown area), lift stations (sewer), etc. Improvements to the downtown business district are on hold until water and sewer projects/issues can be resolved and repaired.

Organization Committee

Committee Chair: Michael Young

Transformation (implementation) Strategy: Create economic development initiatives to encourage business growth and recruitment; Develop foundational strategies to help facilitate implementation of Master Plan projects.

Goal:

The Organization Committee works with the City of Villa Rica, Director of Economic Development, the Main Street Manager, local businesses, property owners, residents, and other community stakeholders to faciliate a broad base of support for the Downtown Villa Rica Main Street Program in an effort to retain, promote and attract Downtown business.

Objective

The Organizational Committee has a responsibility to make sure that the mission and vision statements accurately reflect the purpose of the program within the community, that the bylaws allow for proper coordination to carry out the program goals, and ensure fiscal responsibility so that the program remains good stewards of the public funds received from the City of Villa Rica and through sponsorships.

| Status | Task | Responsible Party | Cost | Funding Source | Time Line |
|-------------|---------------------------------------|-------------------|---------|------------------|-------------|
| In Progress | Grow Main Street business memberships | Main Street | \$2,500 | Main Street | On going |
| Complete | More clarity of downtown boundaries | Main Street | \$0 | Main Street | Summer 2018 |
| In Progress | Publish committee guidelines | Main Street | \$0 | Main Street | On going |
| In Progress | Monthly newsletter | Main Street | \$0 | Main Street | On going |
| Complete | Annual board & volunteer meeting | Main Street | \$0 | Main Street | Fall 2018 |
| Complete | Annual city tours | Main Street/City | \$1,000 | Main Street/City | Spring 2018 |
| | Par | rtner involvement | | | |
| | Agency Name | Primary Co | ntact | Level of Co | mmitment |
| | City of Villa Rica | Tom Bark | oer | Planı | ning |

Synopsis of Activity: Villa Rica Main Street was able to increase our Main Street membership to 55 businesses (record for VRMS). Enhance awareness about our Main Street and downtown central business district via social media, mailchimp, print media and radio spots. Villa Rica Main Street held their first "Board and Volunteer Appreciation Dinner" in Winter of 2018. In the Spring of 2018 Main Street board and Elected officials did city tour of Duluth, Suwanee and Sugar Hill.

Design Committee

Committee Chair: Melissa Garrett

Transformation (implementation) Strategy: Improve asthetics of the Central Business District; Develop fundamental strategies to help fa

Goal:

The Design Committee works with Downtown Villa Rica, Director of Ecomonic Development, the Main Street Manager, local businesses, and property owners to facilitate a positive visual image of the Central Business District that will help retain, promote and attract Downtown business. The Design Committee will focus on downtown aesthetics & appearance, working on matters such as street scapes, building facade, signage and/or banners, attractive window displays, building improvements, street furniture, side walks, parking areas, and landscaping.

Objective

The focus of the Design Committee is to work closely with the community on the dowtown historic revitalization to incorporate a comprehensive plan that encompasses the city's past, present and future for revitalization. The community will actively work to recruit new facade grant recipients as well as to continue encouraging and helping to improve overall aesthetics of downtown corridors.

| Status | Task | Responsible Party | Cost | Funding Source | Time Line |
|-------------|--|-------------------|---------------|-----------------|-----------|
| On hold | Make Temple Street one-way | City/Comm Develop | \$0 | SPLOST | Ongoing |
| In progress | Improve downtown landscaping | MS/Public Works | \$5,000 | MS/Public Works | Ongoing |
| on hold | Update Prospector's Park | City/MS | \$7,500 | Main Street | Ongoing |
| In progress | Façade improvement program | DDA | \$50,000 | City/DDA | Ongoing |
| On hold | Downtown sidewalks/lighting improvements | DDA/Public Works | \$125,000 | SPLOST | Ongoing |
| In progress | Improve Public art/murals | Main Street | \$2,000 | Main Street | Ongoing |
| In progress | vacant store-front improvements | Main Street | \$2,500 | Main Street | Ongoing |
| | Par | tner Involvement | | | |
| | Agency Name | Primary Co | ntact | Level of Com | mitment |
| | Downtown Development Authority | Janet Chur | Janet Chumley | | inancial |
| | City of Villa Rica | Tom Bark | per | Planning/F | inancial |
| | Community Development | Charles Da | avis | Planni | ng |

Synopsis of Activity: Synopsis of Activity: *Please note the City of Villa Rica is undergoing major water and sewer issues in an effort to replace outdated pipes (downtown area), lift stations (sewer), etc. Improvements to the downtown business district are on hold until water and sewer projects/issues can be repaired and resolved.

Promotions Committee

Committee Chair:

Transformation (implementation) Strategy: Develop foundational strategies to help facilitate implementation of Master Plan.

Goal:

The Promotions Committee works with the City of Villa, Director of Economic Development, the Main Street Manager, Tourism office, local businesses and property owners to facilitate a positive "image" of the Central Business District that will help retain, promote and attract Downtown business. The Promotion Committee will attract visitors and residents to the district and encourage them to spend money in out Main Street Community by selling VRMS brand through advertising, brochures, in-store collaborative promotions, direct marketing, website and press releases.

Objective

The Promotions Committee produces events that increase activity in downtown Villa Rica which continue to be ecomomic drivers for the community.

Marketing and advertising will be done through a variety of mediums to include print, social media and radio to help educate and inform the community on the revitalization efforts, special events downtown and program progress.

| Status | Task | Responsible Party | Cost | Funding Source | Time Line |
|-------------|---|-------------------|----------|----------------|-----------|
| In progress | High profile entertainment | Main Street | \$37,000 | MS/City | None |
| In progress | Better vendors at Gold Rush | Main Street | \$0 | Main Street | Ongoing |
| Complete | Table tents at all restaurants | Main Street | \$750 | Main Street | None |
| In planning | Promotional date night w/Summer Concert | Main Street | \$250 | Main Street | None |
| In planning | Partner w/Library on family friendly events | Main Street/VRPL | \$0 | MS/VR Library | Ongoing |
| Complete | Enhance current events | Main Street | \$5,000 | Main Street | Ongoing |
| Complete | More bands in parades | Main Street | \$0 | Main Street | None |
| | Pai | rtner Involvement | | | |
| | Agency Name | Primary Co | ntact . | Level of Con | nmitment |
| | Villa Rica Public Library (VRPL) | Evette Bri | dges | Plann | ing |

Synopsis of Activity: Villa Rica Main Street was able to book high profile entertainment in 2018 including Atlanta Rhythm Section and Mother's Finest for our Summer Concert Series. We added the addition of table tents to further publicize our events. We also were named and awarded STS (Southeastern Tourism Society's) Top 20 events for September for our Gold Rush Festival which brought us vendors within the state as well as Alabama and Tennessee.

Economic Development Committee

Committee Chair: Matthew Momtahan

Transformation (implementation) Strategy: Create economic development initiatives to encourage business growth and recruitment; Develo

Goal:

The Ecomomic Development Committee analyzes current market forces and develops long-term solutions. It supports business development and recruiting, and building an environment for long term economic growth and community success. The Economic Development Committee will build a climate for investment resulting in job creation and retention, improved property values, increased sales tax revenue and raising profitability of the district by managing/guiding downtown real estate. It will create and manage the balance of retail and service businesses, downtown residential living, and cultural opportunities needed to ensure sustained economic success.

Objective

The goal of this committee is to support existing downtown businesses and recruit desirable businesses for the downtown area that will encourage and promote ecomomic growth. This committee works with Downtown Development Authority to find ways to use available resources and tools that will help stimulate economic growth.

| Status | Task | Responsible Party | Cost | Funding Source | Time Line |
|-------------|--|-------------------|---------|----------------|-----------|
| In progress | Business recruitment and retention program | Main Street | \$5,000 | Main Street | On going |
| In progress | Publish online vacant properties | Main Street | \$0 | Main Street | On going |
| In progress | Build Main Street Business community | Main Street | \$5,000 | MS/Eco Dev. | On going |
| In progress | Main Street Grant education | Main Street | \$250 | Main Street | On going |
| In progress | Improve Business Success seminars | Main Street | \$2,500 | MS/Eco Dev. | On going |
| | | | | | |
| | Post | tner involvement | | | |

| Partner Involvement | | | | | |
|---------------------|-----------------|---------------------|--|--|--|
| Agency Name | Primary Contact | Level of Commitment | | | |
| | | | | | |
| | ļ | | | | |

Synopsis of Activity: The Villa Rica Main Street office has reached an all time high of Main Street business members which at 55. We have had five new businesses open up on the central district-2 home furnishing stores, clothing boutique, wedding rental and a thrift store. We did a thorough walk through of our downtown to confirm actual business vacancies to better be able to promote the vacancies. We held or Annual Community Development meeting in the fall to engage the local community and businesses and see what amenities and improvements they would like to see in downtown Villa Rica and also further educate them on the Main Street approach along with the Main Street Four Points.